

March 27, 2015

The Honorable Mary Louise Madigan
President, Lakewood City Council
City of Lakewood
12650 Detroit Avenue
Lakewood, Ohio 44107

RE: SUBMISSION OF DOCUMENTS OF LAKEWOOD HOSPITAL ASSOCIATION

Dear Council President Madigan:

This letter is being sent in response to requests from Lakewood City Council and other components of the government of the City of Lakewood (the "City") that have made requests for certain documents of Lakewood Hospital Association ("LHA"), either in furtherance of the City's current review of the Lakewood Hospital matter or in response to public records requests directed to the City that have been forwarded to LHA. In an effort to respond to these requests, hundreds of pages of documents have been reviewed by the Executive Committee of the Board of Trustees of LHA within the past two weeks, and the Executive Committee, acting on behalf of LHA's Board, has authorized me to provide the attached documents and other information to the City. Please note that, in the continued spirit of transparency, LHA is providing minutes of relevant committees even though not specifically requested. Because of the volume of information requested, these documents and information are being provided as attachments to only the Law Director's copy of this letter.

It is our understanding that the City has not determined or is not able to determine whether LHA's records, when held by City officials, are public records within the meaning of the Ohio Public Records Act. Regardless, LHA is providing this information to the City in the spirit of transparency and to advance the very important review currently underway by City Council in its consideration of the proposal presented to the City regarding Lakewood Hospital and not because LHA believes it is subject to the Ohio Public Records Act. In addition, to assist in the public discussion regarding this important matter and in furtherance to LHA's commitment to transparency with respect to the Lakewood Hospital matter, LHA authorizes the City Law Director to make the attached documents available, not just to the members of City government, but also to the public. We presume that the Law Director will respond to the parties who made public records requests of the City.

The documents submitted are identified on the attached Index and are summarized below:

- Minutes of Annual, Regular, and Special Meetings of the Lakewood Hospital Association Board of Trustees, and those of its Finance and Audit Committee, Special Committee Regarding the Consultant's Report, Joint Finance Committee, Vision for Tomorrow Task Force (January 2010 through January 2015)
- Subsidiary Powerpoint Slides (prepared by Subsidiary at request of City)
- Cleveland Clinic's Response to Subsidiary RFP
- 1995 Definitive Agreement between LHA and Cleveland Clinic
- Questions from Mr. Monahan and Answers
- Rent Roll for Tenants, Suite Numbers, and Square Footage
- Correspondence from LHA to City

Of the 700+ pages of documents attached to the Law Director's copy of this letter, it was necessary for LHA to redact selected words or sentences contained in 15 sets of the attached minutes. The redacted language relates to peer review physician matters that is protected under state and federal law and proprietary information relating to hospitals other than Lakewood Hospital. The minutes that have been partially redacted are identified on the attached Index.

With respect to the request for a five-year plan and annual updates, Lakewood Hospital's most recent strategic plan, the Vision for Tomorrow Plan, was revised in 2010 and a copy of that revision was sent to City Council as part of correspondence dated April 6, 2010 (enclosed herewith) and has been consistently monitored by LHA's Board, including its City representatives, on a continuous basis since then.

With respect to the request for the next five meetings of the LHA Board, only 3 meeting dates have been set as of this point in time, and they are May 13, July 15, and October 28, 2015; all meetings are to be held at 4:00 p.m. in Wasmer Auditorium at Lakewood Hospital. I will notify you if there are any changes.

LHA's response to Mr. Monahan's questions about the sale of the SNF beds is contained among the attachments. With respect to the very general requests for reports, records, and documents from or on behalf of the LHA President to the Mayor, we have enclosed two items of correspondence in 2010. Also enclosed are three cover letters to the annual audited financial statements; the financial statements themselves are not enclosed because they are already posted on the City's website. The very general

request for emails, correspondence, notes, letters, text messages, or any communication from 2010 to the present regarding Lakewood Hospital that was forwarded to LHA seemed to be directed to, and more appropriately addressed by, the City and not LHA.

If I may be of further assistance, please let me know.

Sincerely,

A handwritten signature in black ink that reads "s/ Thomas J. Gable". The signature is written in a cursive style with a large, stylized "s" at the beginning.

Thomas J. Gable

TJG/lm

Index attached, w/o other attachments

- c: Hon. Michael P. Summers (with Index, w/o other attachments)
- Hon. Thomas Bullock (with Index, w/o other attachments)
- Hon. Kevin Butler, Esq. (with all attachments)

Index of Document Submission to City of Lakewood

MINUTES OF MEETINGS OF BOARD OF TRUSTEES AND CERTAIN COMMITTEES

2010

January 13, 2010	Special Committee Regarding the Consultant's Report Meeting
February 10, 2010	Joint Western Region Finance Committee Meeting (redacted)
February 11, 2010	Special Meeting of the Board of Trustees
February 22, 2010	Regular Meeting of the Board of Trustees
March 22, 2010	Vision for Tomorrow Task Force Meeting
April 26, 2010	Vision for Tomorrow Task Force Meeting
May 5, 2010	Joint Western Region Finance Committee Meeting (redacted)
May 17, 2010	Regular Meeting of the Board of Trustees
May 24, 2010	Vision for Tomorrow Task Force Meeting
June 28, 2010	Vision for Tomorrow Task Force Meeting
July 26, 2010	Vision for Tomorrow Task Force Meeting
August 4, 2010	Joint Western Region Finance Committee Meeting (redacted)
August 16, 2010	Regular Meeting of the Board of Trustees
November 15, 2010	Vision for Tomorrow Task Force Meeting
November 30, 2010	Special Meeting of the Finance and Audit Committee
December 13, 2010	Annual Meeting of the Board of Trustees

2011

February 16, 2011	Joint Western Region Finance Committee Meeting (redacted)
February 28, 2011	Regular Meeting of the Board of Trustees
May 4, 2011	Joint Western Region Finance Committee Meeting (redacted)
May 16, 2011	Regular Meeting of the Board of Trustees
August 3, 2011	Joint Western Region Finance Committee Meeting (redacted)
August 10, 2011	Special Meeting of the Finance and Audit Committee
August 15, 2011	Regular Meeting of the Board of Trustees
August 30, 2011	Special Meeting of the Finance and Audit Committee
October 21, 2011	Special Meeting of the Finance and Audit Committee
November 16, 2011	Special Meeting of the Finance and Audit Committee (redacted)
November 16, 2011	Joint Western Region Finance Committee Meeting (redacted)
December 12, 2011	Annual Meeting of the Board of Trustees

2012

March 15, 2012	Meeting of the Finance and Audit Committee
April 16, 2012	Regular Meeting of the Board of Trustees
May 17, 2012	Meeting of the Finance and Audit Committee
June 21, 2012	Joint Western Region Finance Committee Meeting (redacted)
July 16, 2012	Regular Meeting of the Board of Trustees
September 20, 2012	Joint Western Region Finance Committee Meeting (redacted)
October 15, 2012	Regular Meeting of the Board of Trustees
November 19, 2012	Special Meeting of the Board of Trustees
December 13, 2012	Joint Western Region Finance Committee Meeting (redacted)

2013

January 28, 2013	Annual Meeting of the Board of Trustees
May 20, 2013	Regular Meeting of the Board of Trustees
May 20, 2013	Special Meeting of the Finance and Audit Committee
July 9, 2013	Meeting of the Finance and Audit Committee
July 29, 2013	Regular Meeting of the Board of Trustees (redacted)
October 7, 2013	Special Meeting of the Executive Committee of the Board of Trustees
November 11, 2013	Meeting of the Finance and Audit Committee
November 13, 2013	Regular Meeting of the Board of Trustees
November 22, 2013	Special Meeting of the Finance and Audit Committee
December 12, 2013	Special Meeting of the Board of Trustees

2014

February 6, 2014	Meeting of the Finance and Audit Committee
February 19, 2014	Annual Meeting of the Board of Trustees (redacted)
March 6, 2014	Special Meeting of the Executive Committee
May 1, 2014	Meeting of the Finance and Audit Committee
May 6, 2014	Special Meeting of the Executive Committee
May 14, 2014	Annual Meeting of the Board of Trustees
July 9, 2014	Meeting of the Finance and Audit Committee
July 30, 2014	Regular Meeting of the Board of Trustees
August 15, 2014	Special Meeting of the Executive Committee (redacted)
September 23, 2014	Special Meeting of the Executive Committee (redacted)
October 23, 2014	Meeting of the Finance and Audit Committee
October 29, 2014	Regular Meeting of the Board of Trustees

2015

January 14, 2015	Special Meeting of the Board of Trustees
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SUBSIDIUM POWERPOINT SLIDES

2013

August 21, 2013	Lakewood Hospital Select Committee Progress Meeting #1
October 9, 2013	Lakewood Hospital Select Committee Supplemental Data Deck
October 9, 2013	Lakewood Hospital Select Committee Options Analysis
October 11, 2013	Select Committee Follow-up Meeting Documentation October 9th Meeting
October 31, 2013	Select Committee Options Analysis October 29, 2013 (Revised October 31, 2013)
November 13, 2013	Update on Select Committee's Strategic Options Assessment Presentation to Lakewood Hospital Association Board of Trustees
December 12, 2013	Lakewood Hospital Association Board of Trustees Discussion Document

2014

January 9, 2014	Lakewood Hospital Association Caucus Meeting Discussion Document
February 6, 2014	Lakewood Hospital Association Caucus Meeting Discussion Document
February 19, 2014	Lakewood Hospital Association Caucus Discussion Document
April 3, 2014	Lakewood Hospital Association Caucus Discussion Document
October 21, 2014	Lakewood Hospital Association Trustees Caucus Discussion Document
October 29, 2014	Lakewood Hospital Association Trustees Caucus Discussion Document
December 10, 2014	Lakewood Hospital Association Caucus Discussion Document

2015

January 14, 2015	Recommendations to Lakewood Hospital Association Board of Trustees
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CLEVELAND CLINIC'S RESPONSE TO SUBSIDIUM RFP (without exhibits)

1995 DEFINITIVE AGREEMENT BETWEEN LHA AND CLEVELAND CLINIC

QUESTIONS FROM MR. MONAHAN AND ANSWERS

RENT ROLL FOR TENENTS, SUITE NUMBER AND SQUARE FOOTAGE

CORRESPONDENCE - FROM LHA TO CITY

- Notice to Transition Required Services (April 6, 2010)
- Correspondence Regarding Centers of Excellence (June 9, 2010)
- Cover letter to 2011 LHA Audited Financial Statements
- Cover letter to 2012 LHA Audited Financial Statements
- Cover letter to 2013 LHA Audited Financial Statements