

2013 City of Lakewood Objectives

1. Continue to aggressively protect our citizens and their property.
 - a. Maintain appropriate public safety manpower levels.
 - b. Leverage technology to improve effectiveness.
 - c. Identify more creative solutions to automobile speeding behavior
2. Finish Phase 1 of the Housing Forward Strategy.
 - a. Finish Inspection all houses identified as 3's on a scale of 1 to 4 with 1 needing no repair to 4 needing significant repair.
 - b. Gain 75 percent compliance of homes rated as 3's.
3. Adapt and improve service delivery to reduce resources by using our new tools to great effect.
 - i. LEAN and Six Sigma
 - ii. SharePoint
 - iii. GIS
 - iv. Training on all of the above.
4. Continue to identify and implement sustainable practices.
 - a. Energy and fuel consumption optimization.
 - b. Recycling expansion.
 - c. Best use of City facilities to optimize space and customer service accessibility.
5. Advance EPA Long-Term Control and Storm water Management Plans
 - a. Put shape to source control from household to sewer lines.
 - b. Increase alternative run off strategies and investments via Green Design.
 - c. Make incremental storm/sanitary separation investments by initiating the Edgewater Drive Sewer Separation Project.
6. Lakewood Hospital Strategic Discussion.
 - a. Begin to shape the 2027 and Beyond Vision and Strategy.
7. Gain financial strength for investment in Lakewood's future.
 - a. Negotiate fair, balanced, and affordable labor contracts.
 - b. Continue aggressive collection of revenues.
 - c. Protect existing revenue sources from Legislative encroachment by the Ohio General Assembly.
 - d. Identify possible new revenue sources based on demographic trends.
 - e. Improve Moody's bond rating from Aa2 to Aa1.
8. Strengthen Investment along Madison Avenue.
 - a. Begin street surface investment and traffic signalization improvements.
 - b. Commercial space development and utilization.
 - c. Develop multi-tenant rental unit improvement programs.
9. Improve stewardship of City assets.
 - a. Reduce property insurance claims by implementing better internal controls.
 - b. Ensure adequate control and oversight of City property and assets.
 - c. Add improvements to Lakewood, Madison, and Kauffman Parks.